Stephen Munn – Commercial Director Thursday 18th July 2013 11.30am, John Montague Building, Beaulieu.

The interview will relate to the decision making process in the commercial / marketing aspect of the Abbey.

Questions concerning the processes involved in how a project is decided upon as a commercial attraction / visitor attractor will be asked.

Discussion regarding what is seen as a successful visitor interpretation at Beaulieu will be planned, including discussion on how they capture this information

Background information:

- 1. I would like to start by asking you about your position at Beaulieu with respect to the Abbey? (position)
- 2. What led you to this position? (education / work)
- 3. Do you have a special personal interest in this type of work / the abbey? (influence)
- 4. What or who has influenced your involvement in visitor attractions / tourism?
- 5. If you have several roles within your Commercial Director role, do you feel that there is sometimes a conflict between them? (i.e. manager, research, curator)

Visitor Interpretation at Beaulieu Abbey:

- 1. The abbey is the foundation of Beaulieu, when visitors come to Beaulieu, the focus generally appears to be the motor museum and / or palace house. Would you like to see the abbey engage more visitors with its heritage? Would you mind explaining this a little more for the interview?
- 2. What would be your vision of the perfect visitor interpretation for the Abbey?
- 3. And with limiting factors?
- 4. What do you think is the most important aspect of the abbey to portray in an interpretation for the visitor? (building/space, people, lifestyle, community or combination of all?)
- 5. How would you plan for visitors to engage and interact with the Abbey with future interpretations?
- 6. How will you know if the interpretation is successful?

Visitor Research and Measuring the Visitor Experience:

- 1. Can you explain, for interview purposes, the types of visitors that mostly visit the Beaulieu complex? (i.e. different demographic groups)
- 2. Can you tell me how you find out what the visitors 'like' when they visit the Beaulieu complex? (visitor research / feedback, interpretation design research, other site examples)
- 3. Do you track where they visit the most and why they visit?

- 4. What methods do you use to communicate with your visitors (social media, mail shots)?
- 5. Which method(s) have you found to be the most successful in engaging a response from your visitors?
- 6. How do you measure and analyse the visitor experience?
- 7. Do you feel this could be achieved in a better way / differently for an even more successful / engaging visitor experience?

Beaulieu Abbey and other past interpretations:

- 1. Have there been many interpretations presented to the public regarding the Abbey?
- 2. Could you describe the focus in past interpretations of the Abbey? i.e. has there been a specific item / area?
- 3. How successful has this been in engaging the visitor?
- 4. What are the processes for gauging the success of an interpretation at the Abbey?
- 5. How do you decide what attractions / interpretations will draw visitors to Beaulieu?
- 6. What influences the final decision or final outcome?

The Talking Walls Beaulieu Abbey kiosk interpretation:

- 1. Would you mind describing your experience of the final interpretation? i.e. did you find it an engaging experience?
- 2. Did you find it easy to use and explore?
- 3. Did you consider that there may be too much choice with the content, i.e. holding visitors up in the flow around the site?
- 4. Did you find from feedback that the kiosk was a success or hindrance in aiding visitor experience of the abbey?
- 5. From feedback, discussion and experience, would you consider the interpretation process in this instance, a successful collaboration process between Beaulieu, curator and designer for relaying information on the history and community of the abbey?
- 6. From feedback and visitor measurements, would you consider the interpretation successful in engaging visitors?

Thank you.